MINNESOTA STATE UNIVERSITY ASSOCIATION OF ADMINISTRATIVE AND SERVICE FACULTY MEET and CONFER

Thursday, April 5, 2018 1:15-2:45 P.M. CSU 203

Present: President Davenport, Sara Granberg-Rademacker, Bobby Fleischman, David Jones, Marilyn Wells, Steve Barrett, Rick Straka, Jean Clarke, Jamie Van Boxel, Kristel Seth, Ramon Pinero, Rachel Tanquist, Rich Wheeler, Mark Johnson

Meeting Chair - Sara Granberg-Rademacker, MSUAASF President

I. Information Items

- A. Review of Notes
 - The last bullet point under Section I. Part D. should have referenced StarRes not Starfish (see meeting notes from 3/1/2018).
- B. MSU President's Report
 - This has been a productive year for MSU in every aspect. We are in a wonderful position as a state university.
 - Bargaining units have done well in their contracts.
 - The governor's proposal is positive for us in higher education.
 - R. Davenport is expecting a short legislative session since it's an election year.
 - M. Wells and R. Davenport are working together to wrap up the year. They are planning a fundraising campaign to highlight what we are known for at our institution. They will be asking for input on this in the future.
 - The Leadership Council met on Monday and Tuesday. D. Malhotra received a spontaneous standing ovation. Everyone is glad he accepted the role because he understands who we are as MN State since he has been so closely involved in our organization. This makes it easier to talk about challenges since he has more empathy.
 - R. Davenport addressed what is happening to the Charting the Future plan that was started under Chancellor Rosenstone. This plan hasn't gone away, but it has instead evolved with a more specific focus on student success, financial sustainability, and equity and diversity issues/challenges. Charting the Future prepared us to be more specific on what we are focusing on.
 - The Board of Trustees are focusing on student success. They are working out how to create a financially stable system. The solution lies in student success: getting students to graduation, and helping with financial issues. Stay tuned for more information.
 - The leadership team, faculty, and staff are continuing to work on student success and enrollment management over the summer. It is a good time to get a lot of work done before the President's Retreat in August. A lot of the work done over the summer will be geared towards this retreat.
 - R. Davenport mentioned that Chancellor Malhotra meets with MSUAASF every month. S. Granberg-Rademacker clarified that with our limited ASF release time only our State President gets half release time so they are not currently meeting monthly. MSUAASF leaders did have a meeting with Chancellor Malhotra and Ron Anderson regarding student success.

- State board met earlier this week. Concerns were raised with the pending Janus v. AFSCME
 case being decided. State board members are operating under concerns that removing fair share
 dues will reduce involvement in the union and our ability to participate in system wide
 discussions.
- Next week our local membership will vote on leadership changes and constitution changes. Our
 pending constitution changes would stagger our leadership terms to increase continuity and
 allow for more sharing of the workload since many ASF positions are changing to hourly.
- FLSA concerns are rising since FLSA position changes have increased. There are big implications for our members being changed from salary to hourly.
- S. Granberg-Rademacker thanked the expanded cabinet for planning lunch with MMB attorney Dori Leland when she visits May 2nd so that the cabinet can have a better understanding of FLSA changes. MSUAASF and MSUAASF supervisors should also attend this meeting.
- State Board also discussed the pending legislative bills such as pay increases or decreases due to performance reviews and the legislative coordinating commission.
- Our union's Lobby Day is scheduled for April 17th. Over ½ of the ASF members who RSVP'd are from Mankato. MSUAASF members are making our voices heard with our legislatures.

D. Vice President Student Affairs & Enrollment Management Report (D. Jones)

- Overall applications for fall are up .5%. Undergraduate applications are down 1.4%, but this decline is largely due to the decrease in international students. Domestic student applications are up but D. Jones is estimating that we are down 200 international students. He does not see this changing due to the current national conversations.
- Graduate applications are also up but this is likely due to the new graduate application processing system. Next year will allow us to have a better comparison.
- First year students' intent to enroll is up 14%. This is a good indicator since it has been up all spring. This number is 4% higher than our largest ever class two years ago.
- April 10th is the student body election. This is the first year that students will be voting on the required referendum to approve student fees above 2%. Student Activities is requesting a 3.89% increase and athletics is requesting a 4.04% increase. They are voted on individually due to the System Office's interpretation of the statute. If the referendum does not pass Student Activities and/or Athletics would then have to drop their fee increases below 2% each.
- Since this is a new referendum there has been a lot of dialogue across campus. Please direct students with questions to MSSA.
- The weather has impacted campus activities. Spring intermural softball was cancelled due to weather.
- The annual wiffleball game against students will Wednesday April 11th in the Schellberg Gym at 4:30pm.

II. Discussion Items

A. Budget (R. Straka)

- MN State put forward supplemental budget request to the legislature for a 10 million dollar one time request for supplemental funds. The Governor recommended this in his budget. Since next year we can't increase tuition and we will receive less in appropriations this money would greatly help with the 2-3 million dollar deficit we will be contending with next year. Our share would be approximately \$900,000.
- Since one of the bargaining units has a smaller salary increase the first year, this salary savings will help with the deficit.
- We were awarded 25 million dollars of support for ISRS Next Generation. Thank you to MSUAASF members who volunteered or were elected to serve. We will have a busy 4-6 years ahead of us.
- Now that most contracts have passed R. Straka is better able to project our budget for the next year.

- MNSU was approached by a local healthcare organization for a possible collaboration to
 provide athletic training for us since the athletic training certification has now moved to a
 graduate certification instead of an undergraduate one.
- Since all athletic training staff are currently ASF staff there will be continued conversations going forward of what this partnership will be.
- If MNSU were to enter into the agreement we would do a RFP process before entering into a contractual agreement. Bemidji and Moorhead already do collaborations similar to this.

B. HR Topics (S. Barrett)

- Human Resource Vacancies
 - o Two Attachments. One sorted by search status and one by bargaining unit.
 - o Two summary tables also attached.
 - o S. Barrett is taking a look at our vacancy rate. MNSU's is around 3%. The state average of educational institutions is 2.5% and the state average for all occupations is 4%.
 - o He will be tracking the vacancy rate to see how it grows, ebbs, and flows. If the vacancy rate is too high it will affect how we deliver services to our students and staff.
 - We will always have some vacancy rate but S. Barrett would like us to get to an optimal vacancy rate so that we can be effective.
 - o R. Straka added that some staffing situations are difficult to plan for, such as a two week notice if someone is retiring.
 - o S. Barrett mentioned looking at the statistics of how much notice we are getting when staff leave or retire.
 - o Please contact S. Barrett if you have any specific questions.
- Human Resources Investigation Process
 - o The numbers look good. HR is currently at 26 days on average per investigation (30 is the goal).
 - o Framework has now been in place for 6 months.
 - The expected spring uptick of complaints is happening but HR already put measures in place to address this.
- FLSA, May 2 Expert Visit
 - o The MMB attorney Dori Leland is coming to campus May 2nd. There will be 3 sessions. The schedule is attached.
 - o B. Fleischman suggested lunch with cabinet to make sure that all leaders in the university are on the same page with what the implications are. S. Granberg-Rademacker thanked them for planning to attend this lunch.
 - o D. Leland has been going to all MN State campuses. Her presentations have been well received. There will be two sessions for employees in Ostrander.
 - o S. Barrett stated that communications will be going to MSUAASF members shortly now that the times have been set.
 - o All of our positions are now at System Office. Angie Johnson handled all of the audits.
 - o 20 positions have recently returned but there are still a large number left. The system office assured us that they will be returned in the same order that they were sent. Timeline for review is still extended to January 1, 2019.
 - o J. Van-Boxel asked if the supervisor meeting was limited to just those in Range D and E as the handout states or if Range C supervisors can also attend. M. Iverson asked if non-ASF Academic Affairs supervisors could attend. S. Barrett answered that anyone who supervises MSUAASF employees is welcome to attend.
- Professional Excellence Award
 - o S. Barrett would like to breathe new life into the award since there was a call for nominations this year but no nominations were submitted. There is now a standing committee that met for the first time two weeks ago and will start meeting more regularly. S. Barrett will give regular updates.

- o This committee will look at what is required to apply for the award, how the award can be marketed differently, how can the application be made easier/all electronic, etc.
- o S. Barrett stated that there are a number of worthy applicants out there doing good work on campus that deserve to be recognized.

• New Employee Onboarding

- o There is a new HR workgroup that will look at how we can modernize and improve our new staff onboarding to socialize new employees to the university so that they can contribute to university's strategic direction right away.
- o There are 4 areas to address outlined in the attachment. S. Barrett would like to engage bargaining units and departments to give feedback on how our onboarding process should look like. S. Barrett plans on engaging bargaining units through Meet and Confer in the fall but wanted to get this idea on our radar now.
- Onboarding best practice takes around 8-12 months to do, not all at the beginning.
- o K. Seth asked how the plan for face to face orientations would happen for members who are not located on campus. S. Barrett answered that we don't know right now and that this is one of the challenges.
- o S. Barrett states that we need to learn not just what higher ed. does but all successful organizations.
- o S. Granberg-Rademacker asked if there is any onboarding for employees who started in one position but moved to another one, especially for people who change bargaining units. S. Barrett answers that this is a common concern HR is seeing and that we are currently not doing much with this group and it is a vulnerability.
- o S. Barrett raised the idea of having a mentor to help socialize into the organization.
- Civility, Respect and Inclusion Presenter on April 19
 - o The University is bringing in prominent speaker, Anna Marabela, to present on how to reduce conflict and stress in the workplace. She has been to our campus before as well as other campuses in the system. Her presentation is "Self-Defeating Habits of Otherwise Brilliant People".
 - o Extended cabinet will be attending. S. Barrett urges union leaders to attend as well because the content is beneficial.
 - o He hopes to discuss what themes resonated, how we can change what we do, and how implement these changes in future Meet and Confer meetings.
 - o The President sent out an email with instructions on how to register.
 - o K. Seth asked if the event will be live streamed. S. Barrett answered that it will not be live streamed but that they will record it as a podcast for those who can't attend.
 - o M. Johnson says we have the technology to live stream. R. Straka stated that we will need to look Anna Marabela's contract to see if it is allowed.
 - o B. Fleischman asked if we could WebX it? M. Johnson stated that he was not sure but that we will need to check her contract.
- Employee Resource Fair on Tuesday, September 11
 - o The fair will be hosted in the CSU ballroom.
 - o It is a big event so it will be beneficial to have it in one place instead of across two rooms like last year.
 - o S. Granberg-Rademacker asked when the call for tabling will go out. S. Barrett answered that it will be before the end of the school year.

C. Parking and Transportation (D. Cowan)

- The link https://www.mnsu.edu/parking/hearing/2018/7-Year%20Parking%20and%20Transportation%20Budget%20Plans%20-%20Amended%203-7-18.pdf details the Advisory Committee final recommendations. These recommendations don't always get approval.
- The committee submitted their recommendations to the Sub Meet and Confer in January and held a public hearing in March.

- The plan projects 7 years into the future. Column 6 is the biggest year at a 3% increase across the board. This increase would go towards trying to develop a reserve for the big future project of updating Lot #1 (500 stalls) that will cost approximately \$900,000 over several years.
- This summer parking updated Lots 18 and 19 and created the Platinum Lot with 19 stalls. This cost approximately \$300,000 which caused the reserves to be down.
- Since we have no quotas on fines it is not a stable income source. Permit parking is the closest stable income source that parking has.
- Parking also lost Vikings Revenue so expenses had to be cut due to that. S. Granberg-Rademacker asked how much profit was received from Vikings parking. D. Cowan answered around \$40,000 in profits.
- S. Granberg-Rademacker asked D. Cowan to talk more about the development of the Platinum lot. D. Cowan answered that he received many years of complaints from Residential Life 24/7 duty staff who had to park in the green lot where they are not guaranteed close parking from Friday at noon until Sunday at 6pm because that lot becomes a free for all.
- In response to these complaints parking used \$18,000 to develop the platinum lot of 19 revenue stalls. Duty staff are given priority for these 24/7 protected stalls.
- D. Cowan hopes that the lot will pay for itself within three years of the initial investment.
- The first year that this lot was created they charged the same as gold (\$320/year). This year they proposed to raise this to \$350/year. Many residential life staff attended the public hearing on this change and stated that the proposed rate is too much. After the hearing the committee decided to still stick with the proposed raise to \$350/year. The reason the committee kept the lot as a higher cost was because the lot gets 24/7 coverage as promised whereas gold lots do not get 24/7 coverage and are booted out of the lot at 2am.
- S. Granberg-Rademacker raised concerns from our members. The first concern was that the premier parking does not accommodate members who live and work in Julia Sears. The second concern is that most of the members affected are entry level positions and because of the nature of the work that they do and because they are required to live on campus they do not have a choice in buying parking.
- S. Granberg-Rademacker asked what the possibilities are of having continued conversations about these parking concerns after the hearing happened. D. Cowan answered that these points were raised in the hearing so they are unlikely to change the committees' minds because it is not new information. D. Cowan also stated that one of the people on the committee voting was a MSUAASF member and they voted to keep the higher rate.
- D. Cowan stated that these individuals are not required to purchase the platinum parking spaces and that many residential life staff park in the green lots as they have in the past.
- S. Granberg-Rademacker stated that we want to speak up on behalf of our members and sit down with parking and residential life to discuss other possibilities. D. Cowan answered that he is not adverse to the parking committee meeting again.
- R. Davenport raised the concern about timing because we would also need the students involved in this conversation. R. Davenport asked if we can accomplish this in the few weeks before the students leave campus. D. Cowan stated that the students are currently focused on their election that happens in a few weeks.
- D. Cowan stated that the parking report goes to administration. Since the dollar amount being
 proposed is really small the administration could put the rate increase on suspension for a
 year until more feedback is gathered in the fall. D. Cowan would prefer this to trying to get
 everyone together in the next few weeks.
- S. Granberg-Rademacker stated that our parking rate for live-in staff is significantly higher compared to other institutions. Some other institutions even fold it into the staff's benefits through their Residential Life employment package.
- R. Straka stated that due to the advantages of year round parking and the 24 hour lot the 10% increase seems reasonable. The students' room and board increase is significantly more. We will need to look at a more holistic approach and discussion in the future.

- R. Straka also added that in next year's tax law Parking and Transit Pre-Tax accounts are now
 considered taxable income to the University. Also, if specific employees are given parking
 discounts it would be considered taxable income.
- K. Seth asked if the lot was being monitored and ticketed 24 hours. R. Wheeler answered that he does not believe there are many tickets in that lot because he does not see many people violating it. J. Clarke added that she does not see security go back there. R. Wheeler answered that he does see the van go around there on the weekends and that he does not see cars parked there that he does not recognize. D. Cowan added that having empty stalls in the lot on Saturdays and Sundays is the real test and there are.
- S. Granberg-Rademacker added that since the platinum lot is a new concept more conversation is warranted and that this is not just a parking issue. Residential Life also needs to look at how they take care of their staff. Their benefits package needs to be compelling to be competitive for future hall director staff.

D. Strategic Enrollment Management Update (D. Jones)

- D. Jones thanked MSUAASF members for their feedback. Members' interest in student success has generated more ideas.
- He appreciates the participation from members to identify strategies to help us make a difference and he appreciates our patience while we move ahead with the plan.

E. Other

- R. Davenport gave an update on the status of the regional HR centers. The Leadership Council is interested in the future of them and the cost. The Leadership Council did not receive any news that the regional centers would be limited in the future to reduce the University's inherited cost.
- The regional HR center audit came out well. Some campuses have limited complaints with the centers. S. Barrett added that there were some items for them to work on but nothing major from the audit. The east and west regions are doing okay, whereas the north and south region has more issues. We are located in the south region which includes two other universities.
- S. Barrett states the HR regional centers are already engaged on improvements in governance of the services centers and phasing of when we turn things over. The service centers are planning to delay phase 2 of turning over all payroll transactions from the campuses to the service centers. This shift will likely not happen by their original July 1st deadline.
- Pulling the plug on the regional HR centers is not likely to happen but there will likely be more campus involvement in their governance
- R. Davenport is a liaison to the board of their audit committee. The interim director met with them and while the report had some extremely negative aspects these were not yet presented to the President's Council. There is more to the picture than what was revealed.
- Vice Chancellor of HR wants to work to address the negative items in the draft report now before report goes out to be ahead of the game.
- R. Davenport asked S. Granberg-Rademacker to ask what the status of the regional center audit is and if there will be a consultant at her next state Meet and Confer on Monday so that they can compare notes.
- R. Davenport also let us know that the search for the Vice President for Strategic Planning and the Dean of Libraries will be held off until the next academic year. R. Davenport thanked M. Johnson for stepping in.
- For the Dean of Libraries position, R. Davenport stated that we need time to think over how we want our libraries to look given their role in student success and how that role will play out in our future initiatives.
- M. Wells added that the current Dean retiring in July predicated these conversations. There will be a call for nominations for an Interim Dean but there will not be a permanent search until more conversations are held.

| • | The library is an important part of the University since it is at the heart of campus with many |
|---|---|
| | student facing services. It will also be a part of the Armstrong solution. |

FY18 Meeting Dates
May 3, 2018



Self-Defeating Habits of Otherwise Brilliant People®

Presented by Anna Maravelas, Psychologist Emeritus and President of Thera Rising International

The Offices of the President and Human Resources are pleased to announce Anna Maravelas, Psychologist Emeritus and President of Thera Rising International, will be on campus Thursday, April 19, to present Self-Defeating Habits of Otherwise Brilliant People®. Anna (http://thera-rising.com/about-us/our-team/anna-maravelas/) has resolved more than 300 workplace conflicts. She is the author of the best-selling book, "How to Reduce Workplace Conflict and Stress" (Career Press). Her organization, Thera Rising International, is located in the Twin Cities and has associates across the United States and in Finland, Norway, Switzerland, South Africa, and England. Her strategies have been featured in dozens of publications including New York Times, Oprah Magazine, Harvard Management Update and MSNBC. Discover why The New York Times named her, "The best source on workplace tension and mistrust."

This transformative session on civility, respect and inclusion will focus on how simple mistakes can spell the difference between a lifetime of disappointment and lasting success. How you react to frustration and disagreement shapes your career in countless subtle yet powerful ways. Learn how to compensate for the negativity bias of the brain, and forge powerful bonds of camaraderie and trust. Safeguard your career – and your sanity – from the corrosive effects of mistrust, anger, and depression.

This session will be offered at two different times to accommodate faculty and staff schedules and encourage as many as possible to attend. Details are as follows:

Thursday, April 19th
Session 1 – Ostrander Auditorium
9:00 – 10:30 a.m.

Session 2 – Ostrander Auditorium 1:00 – 2:30 p.m.

Refreshments will be served at both sessions.

For accommodation of a disability, please contact the Office of the President at 507.389.1111 (V) or 800.627.3529 (TTY) a minimum of three (3) working days in advance

HUMAN RESOURCES
336 WIGLEY ADMINISTRATION CENTER, MANKATO, MN 56001
1.800.627.3529 or 711 (MRS/TTY)



Vacancy Data

Meet and Confer, Thursday, April 5, 2018

Position Vacancies by Search Status

| | 10/05/17 | 11/02/17 | 12/07/17 | 01/04/18 | 02/01/18 | 03/01/18 | 04/05/18 |
|-------------|----------|----------|----------|----------|----------|----------|-------------|
| Total | | | | | | | |
| Positions | 103 | 103 | 115 | 157 | 139 | 156 | 164 |
| | | | | | | | |
| Not started | 27 | 40 | 39 | 35 | 47 | 59 | 34 |
| | | | | | | | |
| Open | 21 | 10 | 18 | 16 | 21 | 21 | 16 |
| Reviewing | | | | | | | |
| Applicants | 8 | 14 | 20 | 12 | 23 | 24 | 20 |
| Finalists | | | | | | | |
| Selected | 17 | 8 | 21 | 53 | 28 | 31 | 53 |
| | | | | | | | |
| Hired | 13 | 25 | 13 | 31 | 15 | 17 | 31 |
| Not being | | | | | | | Contract to |
| filled | 17 | 6 | 4 | 10 | 5 | 4 | 10 |

Position Vacancies by Bargaining Unit

| | 10/05/17 | 11/02/17 | 12/07/17 | 01/04/18 | 02/01/18 | 03/01/18 | 04/05/18 |
|----------------|----------|----------|----------|----------|----------|----------|----------|
| Administrators | 2 | 2 | 2 | 3 | 4 | 6 | 4 |
| AFSCME | 28 | 34 | 34 | 42 | 36 | 40 | 34 |
| ASF | 17 | 15 | 19 | 17 | 20 | 20 | 30 |
| Commissioners | 15 | 5 | 5 | 4 | 4 | 5 | 5 |
| IFO | 26 | 31 | 42 | 40 | 60 | 70 | 74 |
| Managerial | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| MAPE | 13 | 13 | 10 | 11 | 11 | 12 | 14 |
| MGEC | 1 | 1 | 0 | 0 | 0 | 0 | 0 |
| MMA | 0 | 0 | 2 | 3 | 3 | 2 | 2 |

| Estimated Vacancy Rate: | 3.16% |
|--|-------|
| Avg. Vacancy Rate: | 2.40% |
| (MN Education and Library Occupations) | |
| MN Avg. Vacancy Rate: | 4.20% |
| (All occupations) | |

HR Investigation Timeline April 2018



Starting the Investigation Goal: 5 days

Current 6-month average is 5.69 days, which is consistent with last month

High: 29 days Low: 0 days



Completing the Investigation Goal: 20 days

Current 6-month average is 15.29 days, which is consistent with last month

High: 63 days Low: 0 days



Decision-Maker Makes a Decision Goal: 5 days

Current 6-month average is 4.00 days, which is consistent with last month

High: 7 days Low: 0 days



Total Investigation Timeline Goal: 30 days

Current 6-month average is 26.33 days, which is consistent with last month

High: 64 days Low: 1 day



FLSA Training for MSUAASF Employees and Supervisors Wednesday, May 2, 2018

Dori Leland, Minnesota Management and Budget (MMB,) and Jim Jorstad, MinnState Labor Relations, have graciously agreed to come to MSU, Mankato to provide training on the Fair Labor Standards Act (FLSA) to MSUAASF employees, supervisors and University leaders.

We have three (3) tentative sessions scheduled:

| Group | Time | Location |
|-------------------------|------------------|--------------------------------|
| MSUAASF employees | 10:30 – 11:30 AM | Ostrander Auditorium |
| Expanded Cabinet | 12:00 – 1:00 PM | Heritage Room (lunch provided) |
| Supervisors and MSUAASF | | |
| Range D and E employees | 1:30 - 2:30 PM | Ostrander Auditorium |

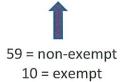
The sessions will cover the effects of changing an employee's status from exempt (salaried) to non-exempt (hourly,) and the implications for supervisors on scheduling, overtime and compensatory time.



STATUS REPORT FLSA REVIEW OF MSUAASF POSITIONS

MSUAASF Meet and Confer Thursday, April 5, 2018

| | Positions Audited by HR | Positions at the System Office | Positions Returned by System Office | Positions on Hold (Academic Exemption) | Positions Remaining to Audit |
|---------------|-------------------------------|--------------------------------------|--|---|------------------------------------|
| Dec. 7, 2017 | 96 | 53 | 33 | 10 | 72 |
| Jan. 11, 2018 | 124 | 77 | 37 | 10 | 54 |
| Feb. 1, 2018 | 131 | 78 | 43 | | 59 |
| March 1, 2018 | 137 | 88 | 49 | | 43 |
| April 5, 2018 | 172 | 103 | 69 | | 0 |



Position Vacancies by Bargaining Unit/Employee Group Meet-and Confer, Thursday, April 5, 2018

Administrators

| C | _ | C | · · · · · · | C/U | | | |
|---|---|--------------------------------|---|----------------|--|--|--|
| Acting Associate VP of University Advancement | Dean, College of Social & Behavioral Sciences | Acting Dean | Director of MN Institute for Natural Resources, Agriculture and Land Stewardship | POSITION TITLE | | | |
| UA18011 | AA19026 | AA18171 | AA18117 NEW | PRF | | | |
| EXISTING | EXISTING | AA18171 EXISTING | NEW | POSITION | | | |
| NEW | NEW | | | | | | |
| GENERAL | EXISTING GENERAL AT WILL SELECTED | EXISTING GENERAL AT WILL HIRED | GENERAL AT WILL | SOURCE | | | |
| AT WILL | AT WILL | AT WILL | AT WILL | TYPE | | | |
| GENERAL AT WILL ADVERTISEME | FINALISTS SELECTED | HIRED | FINALISTS | STATUS | | | |
| EME University Advancement | Dean's Office 10 | Global Education | MN Institute for Natural Resources, Agriculture and Land Stewardship (MINRALS) | DEPARTMENT | | | |
| ∞ | 10 | 10 | 7 | RANGE | | | |
| , | | Anne Dahlman | | NAME | | | |
| 4/1/18 | 8/20/18 | 2/15/18 | | START | | | |

AFSCIME

| C | Ō | Ö. | | Ć. | C/u |
|---|---------------------------------|--|--|------------------------------------|----------------|
| Library Technician/Late Night Tech | Administrative Assistant | Accessability Resources Office Manager | Science Fair Coordinator | Dental Assistant Clinic Manager | POSITION TITLE |
| AA18151 EXISTING | AA18150 | AA18142 | AA18136 | AA18135 NEW | PRF |
| | EXISTING | EXISTING | EXISTING | NEW | POSITION |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | FUNDS |
| GENERAL UNLIM | GENERAL TEMP | EXISTING GENERAL UNLIM HIRED | GENERAL SEAS | EXISTING NON-GEN UNLIM | SOURCE |
| UNLIM | TEMP | UNLIM | SEAS | UNLIM | TYPE |
| REVIEWING Library APPLICATIONS Services | NOT YET STARTED | HIRED | HIRED | FINALISTS SELECTED | STATUS |
| Library S Services | K-12 & Secondary Programs | Accessibility Resources | MN State Engineering Center for Excellence | Dental Hygiene | DEPARTMENT |
| TECH | OAS INT | OAS INT | OAS INT Shveta Agarwa | DENTAL | RANGE |
| | | OAS INT Brianna Rosenau | - | | NAME |
| 1/8/18 | 12/11/17 | 12/6/17 | 11/10/17 | 11/1/17 | START |

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|-------------------------------|-------------------------------|--|--------------------------|-------------------------------------|------------------------------|--|--------------------------|--|--------------------------------------|--------------------------|--------------------------|--------------------------|
| General Maintenance Worker | General Maintenance Worker | General Maintenance Worker | Transcript Coordinator | Administrative Assistant | Administrative Assistant | Office Manager/Communications Assistant | Administrative Assistant | Administrative Support Coordinator | Off-Campus Program Assistant | Administrative Assistant | Administrative Assistant | Administrative Assistant |
| FA18036 | FA18021 | FA18020 | AA18176 | AA18175 | AA18174 | AA18173 | AA18170 | AA18166 | AA18164 | AA18156 | AA18155 | AA18152 |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | NON-GEN UNLIM | GENERAL | GENERAL | NON-GEN UNLIM | GENERAL | GENERAL | GENERAL |
| UNLIM | TEMP | TEMP | TEMP | UNLIM | UNLIM | UNLIM | UNLIM | ONLIM | UNLIM | UNLIM | TEMP | UNLIMU |
| OFFEREE APPROVED | VERBAL OFFER | VERBAL OFFER EXTENDED | HIRED | INTERNAL BID Math & STAGE Statistic | INTERNAL BID | REVIEWING APPLICATIONS | FINALISTS SELECTED | OFFEREE APPROVED | REVIEWING APPLICATIONS | FINALISTS SELECTED | HIRED | HIRED |
| Building Services | OFFER Building ED Services | OFFER Building ED Services | Registrar's Office | Math & Statistics | Computer Information Science | REVIEWING Educational APPLICATIONS Talent Search | Registrar's Office | Program/URC/ Office of University Fellowships | University Extended Education Honors | Institutional Diversity | Orban & Regional Studies | Ethnic Studies & GWS |
| GMW | GMW | GMW | OAS INT | OAS INT | OAS INT | OAS INT | OAS INT | OAS INT | OAS INT | OAS INT | OAS INT | OAS INT |
| | | Maria de Caración (Caración de Caración de | OAS INT Dayna Aslesen | | | | . 2.01 | | | | Lilian Nakijoba | OAS INT Angie Navejas |
| 2/1/18 | | | 2/26/18 | 3/1/18 | 2/19/18 | 2/26/18 | 2/26/18 | 1/12/18 | 1/16/18 | 1/8/18 | 1/3/18 | 1/10/18 |

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| General Maintenance Worker | Campus Security Officer | Campus Security Officer | Temporary GMW | Temporary GMW | General Maintenance Worker | General Maintenance Worker | General Maintenance Worker | | College Lab Assistant 1 / Chemical Hygiene Officer | | General Maintenance Worker | Groundskeeper Intermediate snow plower | General Maintenance Worker | Temp Groundskeeper Intermediate | Loan Coordinator (formerly Financial Aid Program Support) | Temp Groundskeeper Intermediate |
| SA18034 | SA18022 | SA18021 | SA18019 | SA18018 | SA18015 | SA17053 | SA17042 | | FA18044 | , | FA18043 | FA18042 | FA18041 | FA18039 | FA18039 | FA18038 |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | EXISTING | | NEW | | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | EXISTING | | EXISTING | • | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| NON-GEN | NON-GEN | GENERAL | NON-GEN | NON-GEN | NON-GEN | NON-GEN | NON-GEN | | GENERAL | | GENERAL | GENERAL | GENERAL | NON-GEN | GENERAL | NON-GEN |
| TEMP | UNLIM | UNLIM | TEMP | TEMP | TEMP | TEMP | TEMP | | UNLIM | | UNLIM | INTMT | UNLIM | TEMP | UNLIM | TEMP |
| NOT YET STARTED | HIRED | HIRED | NOT YET STARTED | NOT YET STARTED | NOT YET STARTED | NO LONGER BEING FILLED | NO LONGER BEING FILLED | | NOT YET STARTED | | INTERNAL BID STAGE | HIRED | OFFEREE APPROVED | NOT YET STARTED | NOT YET STARTED | OFFEREE APPROVED |
| Residential Life | Security | Security | Residential Life | Residential Life | Residential Life | Residential Life | Residential Life | Management | Health and Safety & Risk | Environmental | BID Building Services | Grounds | Building Services | Physical Plant - GRDS Grounds INT | Student Financial Services | Physical Plant - GRDS Grounds INT |
| GMW | CSO | :CSO | GMW | GMW | GMW | GMW | GMW | | CLA1 | - | GMW | GRDS | GMW | - GRDS | OAS INT | - GRDS |
| | Jody Habnick | Bunsaovir a Lek | | | | a. d | | | ** * | | | Steve | | | - | |
| 1/22/18 | 11/15/17 | 11/15/17 | 10/30/17 | 10/30/17 | 10/9/17 | | | | 7/1/18 | | 4/4/18 | 3/19/18 | 2/7/18 | 3/15/18 | 3/1/18 | 3/15/18 |

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| | Customized English Language Trainer | Interim Programming and Retention Advisor | | Industry Relations Director | | Advisor | Access Specialist | | Interim Customized English Language Trainer | | Laboratory Coordinator for Biological Sciences | Director, Academic Advising | | POSITION TITLE | 917 |
| | AA18172 | AA18168 | | AA18165 | | AA18163 | AA18161 | | AA18159 | | AA18128 | AA18082 | | PRF | |
| | NEW | EXISTING | | EXISTING | • | EXISTING | NEW | | NEW | | EXISTING | NEW | | POSITION | |
| •• | EXISTING | EXISTING | | EXISTING | | EXISTING | NEW | | EXISTING | | EXISTING | NEW | | FUNDS | |
| | NON-GEN | NON-GEN | | GENERAL | | GENERAL | GENERAL | | NON-GEN | | GENERAL | GENERAL | | SOURCE | |
| | FIXED | FIXED | • | PROB | | PROB | PROB | | FIXED | | PROB | PROB | | ТҮРЕ | |
| • | HIRED | HIRED | | NOT YET STARTED | | FINALISTS SELECTED | NOT YET STARTED | | HIRED | | HIRED | HIRED | | STATUS | |
| Programs | Services Center for English Language | Center for International Student | TCE Kearney | Extended Education - | University | Allied Health & Nursing | Accessibility Resources | Programs | English Language | Center for | Biological Sciences | e Education | l belowwed int | DEPARTMENT | |
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| | Stephen | Alissa Morson | | | | | - | | Olga Nelson | ٠ | Tanya Simms | Thompson | All on | NAME | |
| | 3/1/18 | 2/14/18 | | 3/12/18 | | 5/15/18 | 3/20/18 | • | 1/6/18 | | | | | START | |
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| Athletic Training Assistant | Acting Director of Recruitment and Retention | Director of OASIS | Director of Communication and Endowed Programs | Acting Educational Advisor | Director of Communication and Events | Customized English Language Trainer | | Customized English Language AA18182 | | Customized English Language Trainer | | Customized English Language Trainer | | aner | Customized English Language | |
| FA18037 | AA19082 | AA19063 | AA19033 | AA18185 | AA18184 | AA18183 | | AA18182 | | AA18179 | | AA18178 | | | AA18177 | |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | | NEW | | NEW | | NEW | | | NEW | |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | | EXISTING | | EXISTING | | EXISTING | | | EXISTING | |
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| PROB | FIXED TERM | PROB | PROB | EXT FUNDE D | PROB | INTMT | | TMTMT | | INTMT | | INTMT | | | INTMT | |
| FINALISTS SELECTED | NOT YET STARTED | REVIEWING OASIS | NOT YET STARTED | NOT YET STARTED | NOT YET STARTED | HIRED | | HIRED | | HIRED | | HIRED | | | HIRED | |
| Intercollegiate Athletics | Center for Educator Partnerships | OASIS | College of Arts & Humanities | Educational Talent Search | College of Business | English Language Programs | Programs Center for | English Language | Programs Center for | English | Center for | English Language Programs | Center for | Programs | English | Center for |
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| | | | | | · • | Lynn Kovacs | | Hyeju Dorek | | Tacheny | İ | Sadusky | | 1161418 | Diane | |
| 6/1/18 | 7/16/18 | 7/1/18 | 7/1/18 | 5/1/18 | 5/1/18 | 3/12/18 | | 3/12/18 | | 3/12/18 | | 3/12/18 | | | 3/12/18 | |

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| Interim Director of Development for Science, Engineering & Technology | Interim Director of Development for Allied Health & Nursing | Interim Director of Annual Giving Program | Admissions Officer | Interim Regional Admissions Officer | Physician | Hall Director | Program Advisor | Hall Director | Physician | Athletic Training Assistant |
| UA18014 | UA18013 | UA18012 | SA18039 | SA18036 | SA18035 | SA18029 | SA18028 | SA18027 | SA18011 | FA19000 |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | NON-GEN | NON-GEN | NON-GEN | NON-GEN | NON-GEN | GENERAL |
| TERM | FIXED | FIXED | PROB | FIXED TERM | FIXED | PROB | PROB | PROB | PROB | PROB |
| NOT YET STARTED | NOT YET STARTED | NOT YET STARTED | NOT YET | HIRED | NOT YET STARTED | FINALISTS SELECTED | FINALISTS SELECTED | FINALISTS SELECTED | FAILED SEARCH | FINALISTS SELECTED |
| University Development | University Development | Development - D Annual Giving | Admissions | Admissions | Student Health Services | Residential Life | Residential Life | Residential Life | Student Health Services | Intercollegiate Athletics |
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| | DEPARTMENT | Dental | Hygiene | Dental | Hygiene | Dental | Hygiene |
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| Associate / Assistant Professor | Assistant Professor | Assistant Professor | Associate / Assistant Professor | Associate / Assistant Professor | Assistant Professor | Instructor | Associate / Assistant Professor | Instructor | Assistant Professor | POSITION TITLE | 0 | Benefits Specialist | Dental Hygienist |
| AA19007 | AA19006 | AA19005 | AA19004 | AA19002 | AA19001 | AA18160 | AA18116 | AA18074 | AA18057 | PRF | | PO18006 | AA17209 |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | NEW | NEW | NEW | POSITION | | EXISTING | NEW |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | FUNDS | | EXISTING | EXISTING |
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| PROB | PROB | PROB | PROB | PROB | PROB | FIXED | PROB | FIXED TERM | FIXED TERM | TYPE | | TEMP | INTMT |
| WORK EXPERIENCE COMPLETED | OFFEREE APPROVED | OFFEREE APPROVED | HIRED | HIRED | HIRED | HIRED | FINALISTS SELECTED | FINALISTS SELECTED | WORK EXPERIENCE COMPLETED | STATUS | | HIRED | NO LONGER BEING FILLED |
| Computer Information Science | Management | Management | Biological Sciences | K-12 & Secondary Programs | Chemistry and Asst Geology Prof | English | Automotive & Manufacturing Engineering Technology | ; Philosophy | Nursing | DEPARTMENT | | Human Resources | Dental Hygiene |
| ASSOC ASST PROF | ASST PROF | ASST PROF | ASSOC ASST PROF | Assoc/A sst Prof | Asst | INSTR | ASSOC ASST PROF | INSTR | Asst Prof | RANGE | | HR Tech 2 | Hygieni st |
| | | | Yongtao Zhu | Assoc/A Bernadett sst Prof e Castillo | Samantha Katner | Nigina Boltaeva | | | | NAME | | HR Tech Sarith Phan | |
| | | | | | | 1/8/18 | | | | START | | 2/28/18 | |

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| Assistant Professor | Assistant Professor | Assistant Professor | Associate / Assistant Professor | Assistant Professor | Associate or Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Associate/Assistant Professor AA19009 | Associate / Assistant Professor |
| AA19025 | AA19024 | AA19023 | AA19022 | AA19021 | AA19020 | AA19018 | AA19017 | AA19016 | AA19015 | AA19014 | AA19013 | AA19009 | AA19008 |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| GENERAL | GENERAL | GENERAL PROB | GENERAL | GENERAL PROB | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL |
| PROB | PROB | PROB | PROB | PROB | PROB | PROB | PROB | PROB | PROB | FIXED TERM | PROB | PROB | PROB |
| REVIEWING Physics and APPLICATIONS Astronomy | OFFEREE APPROVED | REVIEWING APPLICATIONS | REVIEWING Aviation | OFFEREE APPROVED | HIRED | HIRED | FINALISTS SELECTED | FINALISTS | FINALISTS SELECTED | APPROVED | FINALISTS | FINALISTS SELECTED | SELECTED |
| Physics and Astronomy | Mechanical & Civil Engineering | Mechanical & Civil Engineering | Aviation | Human Performance | Educational Leadership | English | Mathematics and Statistics | WLC/Spanish | Music | Mass Media | Physics and Astronomy | School of Nursing | Computer Information Science |
| ASST PROF | ASST PROF | ASST PROF | ASSOC ASST PROF | ASST PROF | ASSOC ASST PROF | ASST PROF | ASST PROF | ASST | ASST PROF | ASST PROF | ASST | ASSOC/ ASST PROF | ASSOC ASST PROF |
| | | | | | Natalie Rasmusse n | Kristie Smith | | | | | | | |
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| Associate or Assistant Professor | Associate Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Associate / Assistant Professor | Assistant Professor | Assistant Professor |
| AA19039 | AA19038 | AA19037 | AA19035 | AA19034 | AA19032 | AA19031 | AA19030 | AA19029 | AA19028 | AA19027 |
| EXISTING | EXISTING | EXISTING | NEW | NEW | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
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| ADVERTISEME School of NT OPEN Nursing | NOT YET STARTED | FINALISTS SELECTED | FINALISTS SELECTED | FINALISTS SELECTED | FINALISTS SELECTED | FINALISTS SELECTED | OFFEREE APPROVED | OFFEREE APPROVED | OFFEREE APPROVED | REVIEWING APPLICATIONS |
| School of Nursing | Accounting/Bu ASSOC siness Law PROF | Mathematics & Statistics | Mechanical & Civil Engineering | Mechanical & Civil Engineering | Human Performance - Exercise Science | Human Performance - Exercise Science | Performance - Exercise Science | Biological Sciences | English | Marketing & International Business |
| ASSOC ASST PROF | PROF | ASST PROF | ASST | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASSOC ASST PROF | ASST PROF | ASST PROF |
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| Assistant Professor | Assistant Professor or Instructor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Associate or Assistant Professor |
| AA19054 | AA19053 | AA19051 | AA19050 | AA19049 | AA19048 | AA19047 | AA19046 | AA19045 | AA19044 | AA19043 | AA19042 | AA19041 | AA19040 |
| EXISTING | NEW | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL |
| FIXED | FIXED | PROB | FIXED | FIXED | FIXED | PROB | FIXED TERM | PROB | PROB | PROB | PROB | FIXED | PROB |
| NOT YET STARTED | NOT YET STARTED | ADVERTISEME NT OPEN | ADVERTISEME NT OPEN | REVIEWING APPLICATIONS | HIRED | FINALISTS | REVIEWING APPLICATIONS | REVIEWING Political APPLICATIONS Science | ADVERTISEME NT OPEN | REVIEWING APPLICATIONS | REVIEWING APPLICATIONS | ADVERTISEME NT OPEN | OFFEREE APPROVED |
| English | English | Sociology & Corrections: AOS | Economics | REVIEWING Ethnic Studies | Gender & Women's Studies | Law Enforcement | IG Law IONS Enforcement | Political Science | Sociology & Corrections: NPL | IG Psychology | IG Sociology & IONS Corrections | URSI/Governm ASST ent: Public PROF Admin. | Educational Studies: K-12 & Secondary Programs |
| ASST PROF | ASST PROF INSTR | ASST PROF | ASST PROF | ASST PROF | ASST | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASST | ASST PROF | ASST PROF | ASSOC ASST PROF |
| | | . / 99. | • | * * ** | Jaime Madden | | | | | | | | |
| 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 |

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| Assistant Profesor | Assistant Professor | Instructor | Assistant Professor | Associate or Assistant Professor | Associate or Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Associate or Assistant Professor or Instructor | Assistant Professor | Instructor |
| AA19068 | AA19067 | AA19066 | AA19065 | AA19064 | AA19062 | AA19061 | AA19060 | AA19059 | AA19058 | AA19056 | AA19055 |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | EXISTING | EXISTING |
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| FIXED | PROB | FIXED | FIXED TERM | FIXED | FIXED | PROB | FIXED TERM | FIXED TERM | FIXED TERM | FIXED TERM | FIXED TERM |
| ADVERTISEME Accounting and Busines | REVIEWING APPLICATIONS | VERBAL OFFER | WRITTEN OFFER EXTENDED | ADVERTISEME NT OPEN | ADVERTISEME NT OPEN | ADVERTISEME Geography | REVIEWING Geography | WRITTEN OFFER EXTENDED | REVIEWING APPLICATIONS ME & CIVE | REVIEWING APPLICATIONS | NO LONGER BEING FILLED |
| Accounting and Business Law | Library - Technical Services | ECET | Chemistry and ASST Geology PROF | ECET | ECET | Geography | Geography | Elementary & Early Childhood | ME & CIVE | Accounting and Business Law | Management |
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| Counselor | Instructor (Assistant Director of Forensics) | Instructor (Assistant Director of Forensics) | Assistant Professor | Instructor | Instructor | Instructor | Instructor | Instructor | Assistant Professor or Instructor | Assistant Professor or Instructor | Assistant Professor | Assistant Professor |
| SA18040 | AA19081 | AA19080 | AA19078 | AA19077 | AA19076 | AA19075 | AA19074 | AA19073 | AA19072 | AA19071 | AA19070 | AA19069 |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | EXISTING | EXISTING |
| GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL |
| FIXED TERM | FIXED | FIXED TERM | FIXED | FIXED TERM | FIXED | FIXED | FIXED | FIXED | FIXED | FIXED | FIXED TERM | FIXED |
| NOT YET STARTED | NOT YET STARTED | NOT YET STARTED | NOT YET STARTED | WRITTEN OFFER EXTENDED | WRITTEN OFFER EXTENDED | WRITTEN OFFER EXTENDED | WRITTEN OFFER EXTENDED | WRITTEN OFFER EXTENDED | ADVERTISEME NT OPEN | ADVERTISEME NT OPEN | NOT YET STARTED | REVIEWING APPLICATIONS |
| Counseling Center | Communicatio n Studies | Communicatio : INSTR n Studies | Social Work | Math & Statistics | Math & Statistics | Math & Statistics | Math & Statistics | Math & Statistics | Computer Information Science | Computer Information Science | School of Nursing | Marketing and International Business |
| INSTR | INSTR | INSTR | ASST PROF | INSTR | INSTR | INSTR | INSTR | INSTR | ASST PROF/I NSTR | PROF/ | ASST PROF | ASST |
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| STATUS DEPARTMEN CONDUCTING CSET Dean! RANGE Office REVIEW DEPARTMEN WRITTEN OFFER Anthropolo EXTENDED REVIEWING Library APPLICATIONS Services VERBAL OFFER PALS EXTENDED Camputer STATUS DEPARTMEN APPLICATIONS Services ON HOLD IT Solutions SELECTED Application Developme FINALISTS Application SELECTED Developme REVIEWING Academy APPLICATIONS Technology | NOT YET STARTED |
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| Communications and Event Coordinator | Solutions Architect | Solutions Architect | Solutions Architect | Solutions Center Consultant | Technology Buyer |
| SA18037 | IT18009 | IT18008 | IT18007 | IT18005 | IT18004 |
| NEW | EXISTING | EXISTING | EXISTING | NEW | EXISTING |
| EXISTING | EXISTING | EXISTING GENERAL | EXISTING | EXISTING | EXISTING |
| EXISTING GENERAL | GENERAL | | GENERAL | GENERAL | NON-GEN |
| UNLIM | UNLIM | UNLIM | UNLIM | TEMP | UNLIM |
| INTERNAL BID STAGE | NOT YET STARTED | NOT YET STARTED | NOT YET STARTED | NOT YET STARTED | NOT YET STARTED |
| Career Development Center | Strategic Operations | Strategic Operations | Strategic Operations | IT Solutions | Campus Computer Store |
| INFO OFF 2 | ITS 3 | ITS 3 | ITS 3 | ITS1 | BUYER 1 |
| 6/1/18 | 5/1/18 | 5/1/18 | 5/1/18 | 4/3/18 | 4/4/18 |

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|-----|--|------------------|--------------------|----------|------------------------|-------------|--------------------|-------------------------|--------|---------------------------------|---------|
| c/u | C/U POSITION TITLE | PRF | PRF POSITION FUNDS | | SOURCE TYPE STATUS | TYPE | STATUS | DEPARTMENT RANGE NAME | RANGE | NAME | START |
| | NONE | , | | * | | | | 1 | | 4 1 1 1 4 1 1 | |
| 3 | Z Z Z | | | | | | | | | | |
| c/c | C/U POSITION TITLE | PRF | POSITION | FUNDS | SOURCE | TYPE STATUS | STATUS | DEPARTMENT RANGE NAME | RANGE | NAME | START |
| C | Systems Director | IT18006 EXISTING | EXISTING | EXISTING | EXISTING GENERAL UNLIM | UNLIM | M NOT YET STARTED | IT Solutions ACIO | ACIO | | 5/16/18 |
| C | Senior Director of Advancement Services | UA18006 | NEW | EXISTING | GENERAL UNLIN | UNLIM | NOT YET STARTED | Advancement Services | SR DIR | | 2/1/18 |

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| щ | ш | <u>ы</u> | نـــ | H | ⊢ | ₽ | MANAGERIAL PLAN |
| 74 | 70 | 60 | 40 | 42 | 22 | 26 | IFO |
| ហ | S | 4 | 4 | ហ | ហ | 15 | COMMISSIONERS PLAN |
| 30 | 20 | 20 | 17 | 19 | 15 | 17 | ASF |
| 34 | 40 | 36 | 42 | 34 | 34 | 28 | AFSCME |
| 4 | 6 | 4 | ω | 2 | 2 | 2 | ADMINISTRATORS |
| 4/5/18 | 3/1/18 | 2/1/18 | 1/4/18 | 12/7/17 | 11/2/17 | 10/5/17 | |
| 164 | 156 | 139 | 121 | 115 | 103 | 103 | TOTAL POSITIONS: |
| | | | | | | | |

Position Vacancies by Status Weet-and Confer, Thursday, April 5, 2018

Search Not Started

| U Communic Endowed P U Associate F U Assistant P U Instructor U Assistant P U Assistant P | | | | | | U Acting E | Director of Communic Events | U Industry Director | U Acces | C Admir | C/U POSITI | |
|---|---------------------|---------------------|--------------------------------------|--|--|-------------------------------|--------------------------------------|-------------------------------------|----------------------------------|----------------------------------|----------------|--|
| | Assistant Professor | Assistant Professor | Assistant Professor or Instructor | Associate Professor | Director of Communication and Endowed Programs | Acting Educational Advisor | Director of Communication and Events | Industry Relations Director | Access Specialist | Administrative Assistant AA18150 | POSITION TITLE | |
| | AA19070 | AA19054 | AA19053 | AA19038 EXISTING | AA19033 EXISTING | AA18185 EXISTING | AA18184 EXISTING | AA18165 | AA18161 | AA18150 | PRF | |
| | EXISTING | EXISTING | NEW | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | POSITION | |
| | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | FUNDS | |
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| מאלה ליים ליים | FIXED TERM | FIXED TERM | FIXED TERM | PROB | PROB | EXT FUNDED | PROB | PROB | PROB | TEMP | TYPE | |
| Social Work | School of Nursing | English | English | Accounting/Bu ASSOC PROF Siness Law | College of Arts & Humanities | Educational Talent Search | College of Business | University Extended Education - TCE | Programs Accessibility Resources | K-12 & Secondary | DEPT | |
| ACCT DROF | ASST PROF | ASST PROF | ASST PROF | ASSOC PROF | > ` | œ | O. | Č | · σ ˆ | OAS INT | RANGE | |
| ٠ | | | a the fire of the | A company of the comp | | | | | | . , | NAME | |
| 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 7/1/18 | 5/1/18 | 5/1/18 | 3/12/18 | 3/20/18 | 12/11/17 | START | |

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|---------------------|-------------------------------|-------------------------|-------------------------|-------------------------|------------------|-----------------------------|---------------------------------------|------------|--|---------------|------------------------------------|------------------|------------------|--------------|-----------------|--------------------|--|--|
| Temporary GMW | General Maintenance Worker | Solutions Architect | Solutions Architect | Solutions Architect | Systems Director | Solutions Center Consultant | Technology Buyer | Č | College Lab Assistant 1 / Chemical Hygiene Officer | | Temp Groundskeeper Intermediate | Program Support) | Loan Coordinator | Retention | Recruitment and | Acting Director of | Instructor (Assistant Director of Forensics) | Instructor (Assistant Director of Forensics) |
| SA18018 | SA18015 | IT18009 | IT18008 | IT18007 | T18006 | IT18005 | IT18004 | | FA18044 NEW | | FA18039 | 1 | E018030 | | AA19082 | | AA19081 | AA19080 |
| EXISTING | NEW | EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | | NEW | | EXISTING | | EN18030 EXISTING | | EXISTING | | EXISTING | EXISTING |
| EXISTING | NEW | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | | EXISTING | | EXISTING | | EXISTING | | EXISTING | | EXISTING | EXISTING |
| NON-GEN AFSCME | NON-GEN AFSCME | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | NON-GEN 'MAPE | | GENERAL AFSCME UNLIM | | NON-GEN AFSCME | | GENERAL | | GENERAL | | GENERAL | GENERAL |
| AFSCME | AFSCME | MAPE | MAPE | MAPE | MMA | MAPE | MAPE | | AFSCME | - | AFSCME | | AESCIME | | ASF | • | IFO | IFO |
| TEMP | TEMP | UNLIM | UNLIM | UNLIM | UNLIM | TEMP | UNLIM | | UNLIM | | TEMP | | | | FIXED TERM | | FIXED TERM | FIXED TERM |
| Residential Life | Residential Life | Strategic Operations | Strategic Operations | Strategic Operations | IT Solutions | IT Solutions | Campus Computer Store | Management | Health and Safety & Risk | Environmental | Physical Plant - Grounds | Services | Student | Partnerships | Educator | Center for | Communicatio INSTR n Studies | Communicatio n Studies |
| WMD | GMW | ПЗ З | ПЗ 3 | . ITS 3 | ACIO | ITS1 | BUYER 1 | | CLA1 | | GRDS INT | | OAS INT | | C | | INSTR | INSTR |
| 10/30/17 | 10/9/17 | 5/1/18 | 5/1/18 | 5/1/18 | 5/16/18 | 4/3/18 | 4/4/18 | | 7/1/18 | | 3/15/18 | | 3/1/18 | | 7/16/18 | | 8/27/18 | 8/27/18 |

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|------------|---|---|---|---|----------------------|----------------------|--------------------|-------------------------------|-------------------------------|---------------------|
| Technology | Interim Director of Development for Science, UA18014 EXISTING Engineering & | Interim Director of Development for Allied Health & Nursing | Interim Director of Annual Giving Program | Senior Director of Advancement Services | Counselor | Counselor | Admissions Officer | Physician | General Maintenance Worker | Temporary GMW |
| | UA18014 | UA18013 | UA18012 | UA18006 NEW | SA18041 | SA18040 | SA18039 | SA18035 | SA18034 | SA18019 |
| | EXISTING | UA18013 EXISTING | EXISTING | NEW | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | NON-GEN | NON-GEN | NON-GEN |
| | ASF | ASF | ASF | MMA | IFO | IFO | ASF | ASF | AFSCME | AFSCME |
| | FIXED TERM | FIXED TERM | FIXED TERM | UNLIM | FIXED TERM | FIXED TERM | PROB | FIXED TERM | TEMP | TEMP |
| | University Development | University Development | Development - D Annual Giving | Advancement Services | Counseling Center | Counseling Center | Admissions | Student Health Services | Residential Life | Residential Life |
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| | 7/1/18 | 7/1/18 | 6/1/18 | 2/1/18 | 8/20/18 | 8/20/18 | 7/1/18 | 2/1/18 | 1/22/18 | 10/30/17 |
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Open / Bidding

| C | C | C | C/U |
|-------------------------------------|---|---|--------------------|
| Associate or Assistant Professor | Administrative Assistant AA18175 EXISTING | Administrative Assistant AA18174 EXISTING | C/U POSITION TITLE |
| AA19039 | AA18175 | AA18174 | PRF |
| AA19039 EXISTING | EXISTING | | PRF POSITION FUNDS |
| EXISTING | EXISTING | NEW | FUNDS |
| GENERAL IFO | GENERAL AFSCME UNLIM | GENERAL AFSCME UNLIM | SOURCE |
| IFO | AFSCME | AFSCME | ви |
| PROB | UNLIM | UNLIM | TYPE |
| School of Nursing | Math & Statistics | Computer Information Science | DEPARTMENT RANGE |
| ASSOC ASST | OAS INT | OAS INT | RANGE |
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| 8/13/18 | 3/1/18 | 2/19/18 | START |

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|--|---|-------------------------------|------------------------------------|--------------------------------------|---------------------------------------|----------------------------------|----------------------------------|---------------------|---------------------|--------------------------|---------------------|--|
| Acting Associate VP of University Advancement | Communications and Event Coordinator | General Maintenance Worker | Assistant Professor or Instructor | Assistant Professor or Instructor | Assistant Profesor | Associate or Assistant Professor | Associate or Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor |
| UA18011 | SA18037 NEW | FA18043 | AA19072 | AA19071 | AA19068 | AA19064 | AA19062 | AA19061 | AA19051 | AA19050 | AA19044 | AA19041 |
| UA18011 EXISTING | NEW | FA18043 EXISTING | AA19072 EXISTING | EXISTING | EXISTING | AA19064 EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | AA19044 EXISTING | EXISTING |
| NEW | EXISTING | EXISTING | NEW | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL |
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| AT WILL | ONLIM | UNLIM | FIXED TERM | FIXED TERM | FIXED TERM | FIXED TERM | FIXED TERM | PROB | PROB | FIXED TERM | PROB | FIXED TERM |
| University Advancement | Career Development Center | Building Services | Computer Information Science | Computer Information Science | Accounting and Business Law | ECET | ECET | Geography | Corrections: AOS | Economics Sociology & | Corrections: | URSI/Governm ent: Public Admin. Sociology & |
| oo . | INFO OFF 2 | GMW | ASST PROF/INSTR | ASST PROF/ INSTR | ASST PROF | ASSOC ASST PROF | ASSOC ASST | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASST PROF |
| 4/1/18 | 6/1/18 | 4/4/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 |

Reviewing Applications

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|--------------------------|---------------------|---------------------|---------------------|-------------------------|---------------------|-----------------------------------|----------------------|------------------|---------------------------------------|------------------------------|---------------------------------|---------------------------------------|---------------------------------------|----------------|---|
| Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Professor | ns Assistant Associate / Assistant | Office Manager/Communicatio | Off-Campus Program Assistant | Library Technician/Late Night Tech | Library Systems ITS 1 | POSITION TITLE | 0 |
| AA19049 | AA19046 EXISTING | AA19045 | AA19043 | AA19042 | AA19027 EXISTING | AA19025 EXISTING | AA19023 EXISTING | AAISUZZ EXISTING | | AA18173 | AA18164 | AA18151 | AA18134 | PRF | |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXIDIING | | EXISTING | EXISTING | EXISTING | EXISTING | POSITION | (|
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | | EXISTING | EXISTING | EXISTING | EXISTING | FUNDS | |
| GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL |) | NON-GEN | NON-GEN | GENERAL | GENERAL | SOURCE | |
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| FIXED TERM | FIXED TERM | PROB | PROB | PROB | PROB | PROB | PROB | PAC D | | UNLIM | UNLIM | UNLIM | UNLIM | ТҮРЕ | |
| Ethnic Studies ASST PROF | Law Enforcement | Science | Psychology | Sociology & Corrections | | Physics and Astronomy Marketing & | Civil Engineering | Mechanical & | • • | Educational Talent Search | University Extended Education | Library Services | Library Services | DEPARTMENT | |
| ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASSOC | OAS INT | OAS INT | LIB TECH | ITS 1 | RANGE | |
| | . , | | e of serious | | | | | | | 10 1 v | | | · · · · · · · · · · · · · · · · · · · | NAME | |
| 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 01 201 10 | 0/10/10 | 2/26/18 | 1/16/18 | 1/8/18 | 12/1/17 | START | |

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| 1 | Instructional Technologist | Assistant Professor | Assistant Professor | | Director of OASIS | Assistant Professor | Associate or Assistant Professor or Instructor | | Assistant Professor | |
| , | IT18003 | AA19069 | AA19067 EXISTING | | AA19063 EXISTING | AA19060 EXISTING | AA19058 EXISTING | | AA19056 | |
| | EXISTING | EXISTING | EXISTING | | EXISTING | EXISTING | EXISTING | | EXISTING | |
| | EXISTING | EXISTING | EXISTING | | EXISTING | EXISTING | EXISTING | | EXISTING | |
| | GENERAL | GENERAL | GENERAL | | GENERAL | GENERAL | GENERAL | | GENERAL | |
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| | UNLIM | FIXED TERM | PROB | | PROB | FIXED TERM | FIXED TERM | | FIXED TERM | |
| | Academy Technology | Marketing and International ASST PROF Business | Technical Services | Library - | OASIS | Geography | ME & CIVE | Law | Š | Accounting |
| | ITS 3 | ASST PROF | ASSI PROF | | С | ASST PROF | ASSOC/ASST /INSTR | | ASST PROF | |
| | 4/1/18 | 8/20/18 | 8/20/18 | | 7/1/18 | 8/20/18 | 8/20/18 | | 8/20/18 | |

Finalists Selected / Offer Approvals

Work Experience Completed / Offer Extended

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| | Professor | Associate / Assistant | | Instructor | Assistant Professor | Developer | Research Database | Intermediate / | Research Analyst | POSITION TITLE | • |
| | ANTOLIO MEAN | A A 1 0 1 1 C | | AA18074 NEW | AA18057 NEW | | | AA17201 NEW | | PRF | |
| | 14 E & & | | - | NEW | NEW | | | NEW | | POSITION | |
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| Technology | Engineering ASST PROF | Manufacturing ASSOC | Automotive & | Philosophy | Nursing | | | Anthropology | | DEPARTMENT RANGE | The second secon |
| | ASST PROF | ASSOC | | INSTR | Asst Prof | ٠ | Anaylst Int. | Research | ٠ | RANGE | |
| | | | | | | | | * | ^ * | NAME | - |
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| Associate / Assistant Professor | Associate / Assistant Professor | Assistant Professor | Assistant Professor | Director of College Operations Trainer | Administrative Assistant | | Administrative Support Coordinator | | Advisor | Administrative Assistant AA18156 | Support and Training Specialist | Dental Assistant Clinic Manager | Stewardship | for Natural Resources, | Director of MN Institute | |
| AA19008 EXISTING | AA19007 | AA19006 | AA19005 | AA18180 NEW | AA18170 EXISTING | | ÀA18166 | | AA18163 | AA18156 | AA18144 | AA18135 NEW | • | AA18117 NEW | | |
| EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING | | EXISTING | | EXISTING | EXISTING | AA18144 EXISTING | NEW | • | NEW | | |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | | EXISTING | • | EXISTING | EXISTING | EXISTING | EXISTING | | NEW | | |
| GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | • | GENERAL | | GENERAL | GENERAL | GENERAL | NON-GEN | | GENERAL | | |
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| PROB | PROB | PROB | PROB | TEMP | UNLIM | | ONLIM | | PROB | UNLIM | UNLIM | UNLIM | | AT WILL | | |
| Computer Information Science | Computer Information Science | Management - ASST PROF | Management ASST PROF | CSET Dean's Office | Registrar's Office | Fellowships | Office of | Honors | Allied Health & Nursing | Institutional Diversity | PALS | Dental Hygiene | and Land Stewardship (MINRALS) | Agriculture | Resources, | MN Institute |
| ASSOC ASST PROF | ASSOC ASST PROF | ASST PROF | ASST PROF | ADMIN OFFICER | OAS INT | · · · · · · · · · · · · · · · · · · · | OAS INT | | 8 | OAS INT | LIB DEV | DENTAL | | 7 | | |
| | | •• • | | 3/5/18 | 2/26/18 | | 1/12/18 | | 5/15/18 | 1/8/18 | 1/10/18 | 11/1/17 | | | | |

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|--|--------------------------------------|--------------------------------------|---------------------------------|---------------------|---|--------------------------------|---------------------|----------------------------|---------------------|---------------------|---------------------|-----------------------|----------------------------------|
| Assistant Professor | Assistant Professor | Assistant Professor | Associate / Assistant Professor | Assistant Professor | Dean, College of Social & Behavioral Sciences | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Assistant Professor | Associate/Assistant Professor |
| AA19032 | AA19031 | AA19030 EXISTING | AA19029 | AA19028 | AA19026 | AA19024 EXISTING | AA19021 | AA19017 | AA19016 | AA19015 | AA19014 | AA19013 | AA19009 |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL |
| IFO | IFO | IFO | IFO | FO O | ADMIN | IFO | IFO | IFO | IFO | IFO | IFO | IFO | IFO |
| PROB | PROB | PROB | PROB | PROB | AT WILL | PROB | PROB | PROB | PROB | PROB | FIXED TERM | PROB | PROB |
| Human Performance - ASST PROF Exercise Science | Human Performance - Exercise Science | Human Performance - Exercise Science | Biological Sciences | English | Dean's Office | Mechanical & Civil Engineering | Human | Mathematics and Statistics | WLC/Spanish | Music | Mass Media | Physics and Astronomy | School of Nursing |
| ASST PROF | ASST PROF | ASST PROF | PROF | ASST PROF | 10 | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASST PROF | ASSOC/ASST PROF |
| 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 1/3/18 | | | | | | 8/20/18 |

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| General Maintenance Worker | Instructor | Instructor | Instructor | Instructor | Instructor | Instructor | Assistant Professor | Assistant Professor | | Assistant Professor | | Associate or Assistant Professor | | Assistant Professor | | Assistant Professor | | Assistant Professor |
| FA18020 | AA19077 EXISTING | AA19076 | AA19075 | AA19074 | AA19073 | AA19066 | AA19065 | AA19059 NEW | - | AA19047 EXISTING | | AA19040 | | AA19037 EXISTING | | AA19035 | | AA19034 |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | | EXISTING | | EXISTING | | EXISTING | | NEW | | NEW |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | | EXISTING | | EXISTING | | EXISTING | | EXISTING | | NeW |
| GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | GENERAL | | GENERAL | | GENERAL | | GENERAL | , | GENERAL | | GENERAL |
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| TEMP | FIXED TERM | FIXED TERM | FIXED TERM | FIXED TERM | FIXED TERM | FIXED TERM | FIXED TERM | FIXED TERM | | PROB | | PROB | | PROB | | PROB | | PROB |
| Building Services | Math & Statistics | Math & Statistics | Math & Statistics | Math & Statistics | Math & Statistics | ECET | Chemistry and ASST PROF Geology | Early Childhood | Elementary & | Law Enforcement | Programs | Studies: K-12 & Secondary | Educational | Mathematics & Statistics | Engineering | Mechanical & Civil | Engineering | Mechanical & Civil |
| GMW | INSTR | INSTR | INSTR | INSTR | INSTR | INSTR | ASST PROF | ASST PROF | | ASST PROF | | ASSOC ASST PROF | | ASST PROF | | ASST PROF | | ASST PROF |
| | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | | 8/20/18 | | 8/20/18 | | 8/20/18 | | 8/20/18 | - | 8/20/18 |

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| Hall Director | Program Advisor | Hall Director | Data Warehouse/Database Developer | Athletic Training Assistant | General Maintenance Worker | Temp Groundskeeper Intermediate | Athletic Training Assistant | General Maintenance Worker | General Maintenance Worker |
| SA18029 | SA18028 | SA18027 | IT18002 | FA19000 | FA18041 | FA18038 | FA18037 | FA18036 | FA18021 |
| EXISTING | EXISTING | EXISTING | EXISTING | FA19000 EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING |
| NON-GEN | NON-GEN | NON-GEN | GENERAL | GENERAL | GENERAL | NON-GEN | GENERAL | GENERAL | GENERAL |
| ASF | ASF | ASF | MAPE | ASF | AFSCME | AFSCME | ASF | AFSCME | AFSCME |
| PROB | PROB | PROB | UNLIM | PROB | UNLIM | TEMP | PROB | UNLIM | TEMP |
| Residential Life | Residential Life | Residential Life | Application Development | Intercollegiate Athletics | Building Services | Physical Plant - GRDS Grounds INT | Intercollegiate Athletics | Building Services | Building Services |
| w | | В | ITS 4 | ω. | GMW | - GRDS INT | Φ. | GMW | GMW |
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| 7/12/18 | 5/29/18 | 7/12/18 | | 9/1/18 | 2/7/18 | 3/15/18 | 6/1/18 | 2/1/18 | |

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| C/U | POSITION TITLE | PRF | POSITION | FUNDS | SOURCE | вU | TYPE | DEPARTMENT | RANGE | NAME | START |
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| | Director, Academic Advising | AA18082 NEW | NEW | NEW | GENERAL ASF | ASF | PROB | Undergraduat e Education | m | Allen Thompson | . to A |
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| Customized English Language Trainer | Transcript Coordinator | Customized English Language Trainer | Acting Dean | Interim Programming and Re tention Advisor | Instructor | Interim Customized English Language Trainer | Administrative Assistant | Administrative Assistant | Accessability Resources Office Manager |
| AA18177 | AA18176 EXISTING | AA18172 | AA18171 | AA18168 | AA18160 NEW | AA18159 NEW | AA18155 | AA18152 | AA18142 |
| NEW | EXISTING | NEW | EXISTING | EXISTING | NEW | NEW | EXISTING | EXISTING | EXISTING |
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| Center for English Language Programs | Programs Registrar's Office | Center for English Language | Services Global Education | Kearney Center for International Student | English | Center for English Language Programs | Urban & Regional Studies | Ethnic Studies & GWS | Accessibility Resources |
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| Diane Helvig | Dayna Aslesen | Stephen | Anne Dahlman | Alissa Morson | Nigina Boltaeva | Olga Nelson 1/6/18 | Lilian Nakijoba | Angie Navejas | Brianna Rosenau |
| 3/12/18 | 2/26/18 | 3/1/18 | 2/15/18 | 2/14/18 | 1/8/18 | 1/6/18 | 1/3/18 | 1/10/18 | 12/6/17 |

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| Instructor | Assistant Professor | Associate or Assistant Professor | Assistant Professor | Associate / Assistant Professor | Associate / Assistant Professor | Assistant Professor | Customized English Language Trainer | Customized English Language Trainer | Customized English Language Trainer | Customized English Language Trainer |
| AA19075 | AA19048 | AA19020 | AA19018 | AA19004 | AA19002 | AA19001 | AA18183 | AA18182 | AA18179 NEW | AA18178 NEW |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | NEW | NEW | NEW |
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| Math & Statistics | Gender & Women's Studies | Educational Leadership | English | Biological Sciences | K-12 & Secondary Programs | Chemistry and Geology | English Language Programs | Center for English Language Programs Center for | Center for English Language Programs | Center for English Language Programs |
| INSTR | ASST PROF | ASSOC ASST Natalie PROF Rasmus | ASST PROF | ASSOC ASST Yongtao | Assoc/Asst Prof | Asst Prof | | | ₩ | σ |
| | Jaime Madden | Natalie Rasmussen | Kristie Smith | Yongtao Zhu | Assoc/Asst Bernadette Prof Castillo | Samantha Katner | Lynn Kovacs 3/12/18 | Hyeju Dorek | Thomas Tacheny | Matthias Sadusky |
| 8/20/18 | 8/20/18 | 8/20/18 | 8/20/18 | | | | 3/12/18 | 3/12/18 | 3/12/18 | 3/12/18 |

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|---|----------------------|--|-------------------------|-------------------------|---------------------|-----------------------------------|--|
| | Graphic Designer | Interim Regional Admissions Officer | Campus Security Officer | Campus Security Officer | Benefits Specialist | Data Warehouse/Database Developer | Groundskeeper Intermediate - snow plower |
| | UA18003 | SA18036 | SA18022 | SA18021 | PO18006 | IT18001 | FA18042 |
| | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | NEW | EXISTING |
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| | James Mackey | Xochitl Valencia | Jody Habnick | Bunsaovira Lek | Sarith Phan 2/28/18 | Addisu Adera | Steve |
| | 3/1/18 | 2/26/18 | 11/15/17 | 11/15/17 | 2/28/18 | | 3/19/18 |
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On Hold / No Longer Being Filled / Failed Search

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| Systems Supervisor/ACIO T17007 | Computer Store Technical Specialist | Instructor | Dental Hygienist | Dental Hygienist | Dental Hygienist | Dental Hygienist | POSITION TITLE |
| | IT17001 | AA19055 | AA17209 | AA17208 | AA17207 NEW | AA17206 NEW | PRF |
| EXISTING | EXISTING | EXISTING | NEW | NEW | NEW | NEW | POSITION |
| EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | EXISTING | FUNDS |
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| UNLIM | UNLIM | FIXED TERM | NTMT | IMTMT | INTMT | TMTMT | TYPE |
| IT Solutions | Campus Computer Store | Management | Dental Hygiene | Dental Hygiene | Dental Hygiene | Dental Hygiene | DEPARTMENT RANGE |
| Systems Supervisor | ITS 1 | INSTR | Hygienist | Hygienist | Hygienist | Hygienist | RANGE |
| | | | | 🐷 | 2 27 100 | | NAME |
| | | 8/20/18 | | | | | START |

| General N Worker General N Worker | General Maintenance Worker General Maintenance Worker Physician | SA17042 EXISTING SA17053 EXISTING SA18011 EXISTING | EXISTING EXISTING EXISTING | EXISTING EXISTING EXISTING | NON-GEN AFSCME | CME | TEMP TEMP PROB | Residential Life Residential Life Student Health Services | GMW E |
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| TOTAL POSITIONS: | SNS: | | 103 | 103 | 115 | 157 | 139 | 156 | 164 |
| | | | 10/5/17 | 11/2/17 | 12/7/17 | 1/4/18 | 2/1/18 | 3/1/18 | 4/5/18 |
| TOTAL NOT STARTED | ARTED | | 27 | 40 | 39 | 35 | 47 | 59 | 34 |
| TOTAL OPEN | | | 21 | 10 | 18 | 16 | 21 | 21 | 16 |
| TOTAL REVIEW | TOTAL REVIEWING APPLICANTS | | 00 | 14 | 20 | 12 | 23 | 24 | 20 |
| TOTAL FINALISTS SELECTED | STS SELECTED | | 17 | œ | 21 | 53 | 28 | 31 | 53 |
| TOTAL HIRED | | | 13 | 25 | 13 | 31 | 15 | 17 | 31 |
| TOTAL ON HO | TOTAL ON HOLD/NOT BEING FILLED | _ | 17 | G) | 4 | 10 | U | 4 | 10 |

Estimated Vacancy Rate: 3.16%

State Avg. Vacancy Rate: 2.40%

(Education and Library Occupations)

MN Avg. Vacancy Rate: 4.20%

(All occupations)

MSUAASF (211) Fixed Term

| NAME TITLE Adams, Timothy W Military & Veteran Success Aguilar Javier, Sergio Yosimanterim Director of OASIS | TITLE Military & Veteran Success Coordinator narterim Director of OASIS | DEPARTMENT Student Affairs & Enrollment Manage Multicultural Center | JOB ENTRY DATE 06/05/2017 10/01/2017 | ASSIGNMENT ASSIGNMENT BEGIN DATE END DATE 07/01/2017 06/30/2018 10/01/2017 06/30/2018 | ASSIGNMEN END DATE 06/30/2018 06/30/2018 |
|--|--|---|--------------------------------------|---|---|
| Allen, Kelly R | Hall Director | Residential Life | 07/17/2017 | 07/17/2017 | 06/30/2018 |
| Campa, Logan T | Interim Admissions Officer | Undergraduate Admissions | 08/21/2017 | 08/21/2017 | 06/30/2018 |
| Carlson, Matthew D | Acting Director | Career Development Center | 02/01/2018 | 02/01/2018 | 05/31/2018 |
| Eimer, Ashley Ann | Director of Development-SET | University Development | 12/04/2017 | 12/04/2017 | 06/30/2018 |
| Gruenzner, Beverly Jean | Interim Athletic Training Assistant | Intercollegiate Athletics | 08/25/2015 | 12/15/2017 | 05/04/2018 |
| Hansen, Jared W | Industry Relations Director | University Extended Education | 06/22/2017 | 07/01/2017 | 06/21/2018 |
| Hunt, Stephen T | Customized Language Trainer | English | 01/08/2018 | 03/12/2018 | 06/30/2018 |
| Hvinden, Christopher Aller | Hvinden, Christopher Allen Director of Development, CAHN | University Development | 11/13/2017 | 11/13/2017 | 06/30/2018 |
| Linde, Kasey Richelle | Director of Annual Giving Programs | University Advancement | 06/01/2017 | 07/01/2017 | 05/31/2018 |
| Linde, Nicholas M | Interim Senior Dir of Administration | University Advancement | 10/17/2013 | 07/01/2017 | 06/30/2018 |
| Morson, Alissa Marie | Programming & Retention Advisor | Center for Education Abroad and Aw | 06/12/2017 | 03/12/2018 | 06/30/2018 |
| Nelson, Olga | Customized English Language Trainer | Center for English Language Programs | 03/01/2018 | 03/01/2018 | 06/30/2018 |
| Olsen, Morgan Laux | Intermittent Athletic Training Asst | Intercollegiate Athletics | 11/09/2017 | 11/09/2017 | 06/30/2018 |
| Power, Amber Joy | Director of Communication & Endowed Progra Arts and Humanities, College of | Arts and Humanities, College of | 09/12/2017 | 09/12/2017 | 06/30/2018 |
| Priem, Cailey Marie | Intermittent Athletic Training Asst | Intercollegiate Athletics | 10/17/2017 | 12/15/2017 | 05/04/2018 |
| Swartz-Beckius, Ann Marie | Swartz-Beckius, Ann Marie Interim Dir of Student Achievement | Institutional Diversity | 02/26/2018 | 02/26/2018 | 06/30/2018 |
| Valencia, Xochitl R | Interim Regional Admissions Officer | Undergraduate Admissions | 10/19/2015 | 08/21/2017 | 06/30/2018 |
| Vorwerk, Daniel A | Hall Director | Residential Life | 08/03/2017 | 08/03/2017 | 06/30/2018 |

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HR's Action Goals for AY2018

- (1) Use HR's capacity, skills and influence to streamline and improve our hiring processes' and
- (2) Modernize and improve our new employee onboarding process to ensure new employees are set up to succeed and immediately begin to pursue the University's strategic objectives

New Employee Onboarding

<u>Team Charge</u>: Develop an onboarding program that creates a welcoming and inclusive environment for new employees.

Strategies:

- 1. Ensure compliance by standardizing processes
- 2. Identify responsible parties for each piece of the onboarding process
- 3. Ensure new employees understand their new responsibilities and expectations
- 4. Strengthen connections by fostering relationships and collaboration

Biggest Challenges

Current process lacks clear stewardship and unified vision.

Currently, the onboarding process has shared ownership although there is no clearly defined stewardship in certain key areas. Due to the number and variety of position types on campus, HR can only manage the aspects of onboarding that are applicable to all employees.

Recommendation: A consistent approach is needed to ensure the sustainability of a new program and equitable application of a new program for new hires. The areas of onboarding that are specific to a department or program must be managed within those areas. A responsible party outside of HR should be identified to coordinate those pieces. HR can provide guidance and best practices to those charged with external pieces of the onboarding process.

Employees are hired throughout the year and not at a set schedule.

Hiring dates vary, although there are peak times when we hire faculty. Also, the onboarding requirements for different employee groups are extremely varied.

Recommendation: Offer regularly scheduled bi-weekly face-to-face orientations for all new employees. Sessions could last 2 hours, every other Wednesday, 10:00 am – 12:00 pm. Lunch could be catered in the room with Sodexo at 12:00 noon to allow time for new hires to visit and connect with other new hires.

Participation and engagement in the program is essentially voluntary.

There are existing onboarding processes at the University, but attendance and participation is not required. If new employees do not participate, we cannot achieve our desired outcomes.

<u>Recommendation:</u> The inherent value of an onboarding program is enhanced through ongoing participation by all employees, so accountability is a must. Responsibilities must be clearly defined in HR and supervisor position descriptions.

The current process does not offer opportunities for deeper connection.

The current focus on compliance prioritizes information sharing over building relationships. This in turn limits the ability of new employees to establish a more inclusive organizational culture across faculty, staff, and administrator groups.

<u>Recommendation:</u> Identify opportunities for new employees to engage with the University community, mission and strategic plan. A mentoring program would foster the deeper conversations and connections needed to help the onboarding process become less transactional and more transformational.

Next Steps

- 1. Identify the roles of HR, supervisors, and departments.
- 2. Determine what we will expect of new employees in this process.
- 3. Develop new timelines for executing the new onboarding process.
- 4. Create evaluation tools and metrics to monitor progress and success.



March 20, 2018

TO: Paul Corcoran, Assistant Vice President for Facilities Management Rick Straka, Vice President for Finance and Administration

FROM: David Cowan, Parking & Transportation Advisory Committee Chairperson

RE: "Post-Hearing" Recommendations from Parking & Transportation Advisory Committee

The Annual Public Hearing on Parking & Transportation Policies, Budget & Capital Improvements was held 12 Noon, Thursday, March 15th. Testimony was taken and the hearing concluded at 1:00 PM. The volunteers serving on the Parking & Transportation Advisory Committee were impressed with the comments from the 24 present at the hearing, as well as from three written suggestions received via email by the 11 AM, March 15th deadline. The following recommendations were "endorsed" by the Parking & Transportation Advisory Committee at its March 15th meeting immediately following the hearing, and are now formally submitted for review by the Budget Sub-Meet & Confer Committee, Meet & Confer Committees, and the Administration.

1. Post-Hearing Recommendation – FY'19 \$1.75 M Income/\$1.6 M Spending Plans
In its "post-hearing" recommendation the PAC endorsed a \$1,750,607 overall income plan (parking

In its "post-hearing" recommendation the PAC endorsed a \$1,750,607 overall income plan (parking permits, fine collections, Visitor Paylot receipts, etc.) and a \$1,597,000 spending plan for 2018-19. The predicted June 30, 2018, shortfall of \$85,105 will be applied against the estimated \$153,607 surplus earned in the 12 months of FY'19 leaving a positive balance of \$68,502 6/30/19. The Advisory Committee understands that the 7 year plan will be examined each year, and our effort will be to try to finance as much of the lot upgrades and repairs as possible. Know that last summer \$361,677 was paid out to repair and upgrade parking areas which created some red ink in FY'18.

2020-21 is the first year of a 3-year planned repair of Lot 1 and that first bill will be \$280,000 with two more just like it for 2021-22 and 2022-23. We should know sooner than later if any part of that lot will be dedicated for purposes other than for parking, and if it is the repair bill will be less.

(The Parking & Transportation Advisory Committee specifically endorsed the 2018-19 income and spending plans, including the 3% increase in parking permit rates, and recognizes that other years within the 7 year budget spreadsheet would be reviewed annually with budget numbers modified.)

Testimony was presented at the hearing **opposed** to a 3% permit rate increase with arguments that the results of collective bargaining unit contracts are unknown but a 3% salary hike may not be in the cards, hence the parking permit rate increase should be kept to 2%. Advisory Committee members maintained that we should not tie parking and busing needs to whatever increase may be adopted for employee salaries. Wear and tear in the parking lots has no known relationship to salary increment issues and MSU parking permit rates are well within what are charged by other institutions.

2. Post-Hearing Recommendation – FY'19 \$1,100,607 Permit Estimate - Includes \$32,057 from 3% Permit Rate Increase on top of \$1,068,550 FY'18 Estimated Permit Receipt Base

| | | Proposed for Public | "Post H | Hearing" Recommendations of Parking & Transportation Advisory Committee (PTAC) – Approved 5 to 0 |
|---|---|---|---|---|
| Parking Permit & Citation Areas (1) | Existing (2) | Hearing held on March 15 (3) | Recom- mended Rate (4) | Advisory Committee Rationale (5) |
| Platinum – Lot 13 Only – Between McElroy & Carkoski | \$320 | \$350 | \$350 | Special \$350 rate for the 12 month 24/7 coverage and protection for residence hall employees who live in the residence halls. Allows them to be protected from Residence Hall Green Permit holders who would otherwise swarm in from 12 Noon Fridays to 6 PM Sundays. |
| Gold – 963 Stalls (12 Months) | \$320 | \$330 | \$330 | Represents a \$27.50 monthly investment for premium close-in parking. Rate needed for looming parking lot repairs. St. Cloud State has \$320-\$500; Southwest \$300-\$415, Bemidji \$323-\$550, Winona \$225, Moorhead \$275. |
| Universal Gold | \$320 + \$20 Proximity Charge for Eligible Employees | \$330 + \$20 | \$330 + \$20 Proximity Charge for Eligible Employees | Universal Gold permits are provided free to significant donors. University employees, who can demonstrate cross-campus traffic needs during a work day, can also apply but must pay. The \$20 Proximity Charge beyond regular Gold reflects the value in this permit – the charge was first implemented in 2017-18. |
| Purple (Academic Yr.) | \$204 | \$210 | \$210 | Represents a \$26.25 monthly investment for relatively close-in parking. St. Cloud rate at \$189 for "K & Q" lots, Moorhead \$225, Winona \$105. Bemidji \$388. |
| Orange (Academic Year) | \$144 | \$148 | \$148 \$72 Fall \$72 Spring | Represents \$18.50 monthly investment for more distant Lots 21 South and 22. Bemidji at \$194, Moorhead \$150, St. Cloud \$189, Winona \$90, Southwest \$73-\$153. A \$72 Fall permit purchase option exists to get "Free Lot" users to consider buying an Orange permit, even for a Semester. |
| Residence Hall Light Green – (Academic Yr.) | \$264 | \$272 | \$272 | Represents a \$34 monthly investment for premium close-in 24 hr. parking renter's residence hall. St. Cloud \$285 to \$500 (ramp), Southwest \$249, Bemidji \$130 to \$300, Winona \$155. |
| Res. Hall Discount Dark Green (Academic Yr.) | \$204 | \$210 | \$210 | Represents a \$26.25 monthly investment to park over at the Green permit parking areas in Lots 1 & 2. Discount Green is but a short ride using the buses and/or shuttles, or a twelve minute walk from Crawford, McElroy, or Sears. |
| Blue Handicap Parking Permit (12 Month) | \$144 | \$148 | \$148 | Represents a \$12 monthly investment for premium close- in parking for 12 month permit. Rate tied to nine-month Orange permit charge in the past. |
| Silver Motorcycle/ Scooter Permit (Academic Year) | \$60 or \$30 with the purchase of regular vehicle permit | \$62 or \$31 with the purchase of regular vehicle permit. | \$62 or \$31 with the purchase of regular vehicle permit | Represents a \$7.75 monthly outlay for zoned 2- wheeled vehicle parking in Lot 7 (by Tennis Court), Lot 11A (Student Union), Lot 16 (Performing Arts lot), and Lot 15 (front of McElroy). \$3.62 monthly investments if owner already has regular permit for a 4 wheeled vehicle. Advisory Committee believes that existing rate is low enough to support the use of such energy efficient 2-wheeled vehicles. |

| | | Proposed for Public | "Post H | learing" Recommendations of Parking & Transportation Advisory Committee (PTAC) – Approved 5 to 0 |
|---|--|---|---|---|
| Parking Permit | | Hearing | Recom- | |
| & Citation | | held on | mended | |
| Areas | Existing | March 15 | Rate | Advisory Committee Rationale |
| (1) | (2) | (3) | (4) | (5) |
| Green Transportation Fee – Now included in the overall Student Activity Fee. | \$342,528 [\$1.10 per credit hour yield] | \$342,538 [\$1.10 per credit hour yield] | \$307,538 [\$1.01 per credit hour Yield] Based Student Senate Action 3/14/18 | Green Transportation Fee, set in motion Fall 2012, was reduced by \$35,000 3/14/18 after the Student Senate was told that federal and state transportation funds are being allocated to the Mankato Transit Authority off-setting some of the costs which had been absorbed by the Green Transportation fee. The City's per hr. increase from FY'18's \$98 to FY'19's estimated \$99 is minimal and should not adversely affect the Senate's \$35,000 subsidy cut or reduce bus route service. Long term external grant support is not guaranteed, however. |

Testimony was received from Residential Life Hall directors worried that the \$350 proposed for the new Lot 13 Platinum Permit was too much and should be priced at the cost of a Gold Permit (\$330) – the Advisory Committee maintains that the protection provided Platinum Permit holders is 24/7 twelve months a year guaranteeing them parking from Green permit holders who might otherwise take over all close-in residence hall stalls on "free" Saturdays and Sundays. That added protection is unique and worth the extra \$20, according to the Advisory Committee's thinking.

3. Post Hearing Recommendation - Keep Lot 23 as a Non-Permit Lot

The subject of maintaining Lot 23 as a "free lot" came up at the Annual Hearing March 15th. In a unanimous decision following the hearing, voting members of the Advisory Committee agreed that for 2018-19 the University should continue the existing status of Lot 23 as a "non-permit" lot. Along with that position, the Advisory Committee agreed to actively explore options for future years.

Notwithstanding the argument that the 436 stalls in Lot 23 could generate permit revenue to help cover snow removal costs and lot repairs, and that such costs were a burden on other permit holders, student leaders cited various reasons why the University should keep the "free lot free," among which included making the campus more affordable and accessible to cash strapped students.

During the Advisory Committee's meeting following the Annual Hearing it was noted that nearby homeowners would probably find a lot of unwanted cars on curbs in front of their houses if Lot 23 turned into a permit lot. [The Advisory Committee voted on February 16th not to include on the Annual Hearing Docket any reference to converting the Free Lot to a Permit Lot, hence neighboring businesses and residents would not have known that the issue was going to be brought up again at the Annual Hearing.] We heard a lot of objections to changing Lot 23 from its current "free" status.

The potential of a negative impact on the University's neighbors was of concern, and the strong position of the Student Association in opposition to a change, were contributing factors in the Advisory Committee's final recommendation to maintain the status quo for Lot 23.